

Time Slots	Wednesday, 15 March 2017			
07h30-09h00:	Registration & Refreshments: East Block Foyer			
09h00 – 09h15	Conference Welcome: Auditorium Nicola Kleyn (Dean: GIBS), Elsabe Loots (Dean: EMS UP) & Derick de Jongh (Director: ALCRL UP)			
09h15 - 10h00:	Introductory Keynote 1: Auditorium Mr Isaac Shongwe, Chair: Barloworld Ltd <i>Responsible Leadership in the Private Sector: Challenges That Matter</i>			
10h00 - 10h30:	Tea / Coffee			
10h30 - 12h00:	<b>Session 1: Auditorium</b> Chair: Ben van der Merwe <i>Perspectives on Ethical and Spiritual Leadership</i>	<b>Session 2: Class Room 1</b> Chair: Pieter Conradie <i>Fiduciary Responsibility and Leadership</i>	<b>Session 3: Class Room 2</b> Chair: Mette Morsing <i>Leading Sustainability</i>	<b>Session 4: Class Room 12</b> Chair: Willem Fourie <i>Responsible Leadership in South African Industry</i>
10h30 - 11h00:	<b>Paper 1:</b> Cherise Small & Charlene Lew, <i>Virtue Ethics and Mindfulness for Responsible Leadership: Towards a Holistic Approach</i>	<b>Paper 4:</b> Neil Eccles, <i>Overcoming Constraints Imposed by Fiduciary Duties in Terms of Tackling "Leadership Challenges that Matter"</i>	<b>Paper 7:</b> Robbie Louw & Harmke Immink, <i>Sustainable Leadership Towards a Low Carbon Future</i>	<b>Paper 10:</b> Renco van Rensburg, Wesley Niemann & Theuns Kotze, <i>Supply Chain Sustainability: A Qualitative Study in South African Food and Beverage Manufacturing</i>
11h00 - 11h30:	<b>Paper 2:</b> Johan Beukes, <i>Spirituality, Leadership and Social Change</i>	<b>Paper 5:</b> Hilke Steenkamp & Ronel Rensburg, <i>The Illusion of Shared (Stakeholder) Value: Deciphering CSR Statements in South African Annual Integrated Reports</i>	<b>Paper 8:</b> Karin Buhmann, <i>Leadership from Below: Promoting Evolution of Sustainability Norms Through Technology-Assisted Broadly Participatory Process</i>	<b>Paper 11:</b> Bezzy Maiwashe & Gavin Price, <i>Mining Industry Social Responsibility and its Impact on Local Community</i>
11h30 - 12h00:	<b>Paper 3:</b> Letitia Campbell, <i>Short-term Mission and its Others: Humanitarian Formation for Global Leadership and Solidarity</i>	<b>Paper 6:</b> René Swart, <i>Asset Managers and Responsibility: A South African Perspective</i>	<b>Paper 9:</b> Adriaan Taljaard & Estelle De Beer, <i>Integrative Communication as Equilibrium for Organisational Sustainability</i>	<b>Paper 12:</b> Lungile Manzini, <i>An Assessment of the Nature and Extent of Responsible Investment Practices in South Africa</i>
12h00 - 13h00:	Lunch			
13h00 - 14h00:	Keynote 2: Auditorium Mary Uhl-Bien, BNSF Railway Endowed Professor of Leadership, Neeley School of Business, Texas Christian University <i>Responsible Leadership in a Complex World</i>			
14:00 - 15h30:	<b>Session 5: Auditorium</b> Chair: Robyn Remke <i>Leadership and Diversity</i>	<b>Session 6: Class Room 1</b> Chair: Mette Morsing <i>Leading Across Sectors for Sustainability</i>	<b>Session 7: Class Room 2</b> Chair: Pieter Conradie <i>Perspectives on African Leadership</i>	<b>Session 8: Class Room 12</b> Chair: Ben van der Merwe <i>South African Leadership and Higher Education in Crises</i>
14h00 - 14h30:	<b>Paper 13:</b> Lotte Holck & Laurence Romani, <i>The Benevolent Manager: Practices of Unwanted Discrimination in the Recruitment of Migrant Workers</i>	<b>Paper 16:</b> Tsitsi Mkombe & Estelle De Beer, <i>Communicative Decision-Making Between Corporate Donors and their NGO Recipients</i>	<b>Paper 19:</b> Marius Oosthuizen, <i>Leading on the Nexus of Ethical and Strategic Leadership</i>	<b>Paper 22:</b> Stephen Hendricks, <i>Local Challenges That Matter: Crisis in Higher Education</i>
14h30 - 15h00:	<b>Paper 14:</b> Annette Risberg & Laurence Romani, <i>Paradoxes and Ambiguities of Mentor Programs for Migrant Academics</i>	<b>Paper 17:</b> Jill Bogie, <i>Multi-Stakeholder Cross-Sector Collaboration for the Sustainable Development Goals</i>	<b>Paper 20:</b> Willem Fourie & Rene Swart, <i>Leadership and Transformational Change in Africa: Three Cases from Tanzania</i>	<b>Paper 23:</b> Adri Drotskie & Jon Foster-Pedley, <i>Socially Responsible Leadership in Higher Education: Henley Business School SA</i>
15h00 - 15h30:	<b>Paper 15:</b> Michael Pepper, <i>Understanding Gender and Sexual Diversity and the Need for Responsible Leadership</i>	<b>Paper 18:</b> Lorenzo Fioramonti, <i>How the UN Sustainable Development Goals Impact Global Leadership</i>	<b>Paper 21:</b> Bernard Slippers, <i>African Science Leadership</i>	<b>Paper 24:</b> Matete Madiba, <i>Taking a Look at the Current Higher Education Crisis Through the 'Relational Lens'</i>
15h30 - 16h00:	Tea / Coffee			
16h00 - 17h30:	<b>Panel Discussion 1: Class Room 1</b> Moderator: Sonja Blignaut <i>Complexity Leadership in the South African Context</i>	<b>Panel Discussion 2: Class Room 2</b> Moderator: Drikus Kriek <i>Diversity and Inclusion in Global Teams and Organisations</i>	<b>Panel Discussion 3: Class Room 12</b> Moderator: Iain Patton <i>The Surprising Sources and Nature of Tomorrow's Leadership</i>	
17h30 - 18h30:	Break			
18h30 – 21h30	Welcoming Dinner and Keynote 3: Restaurant Willem Fourie, Associate Professor in Ethics, Faculty of Theology & Faculty Associate at ALCRL <i>Leadership and Africa's Development: Challenges and Opportunities</i>			

Thursday, 16 March 2017				
07h30-08h45:	Refreshments on Arrival: East Block Foyer			
08h45 - 09h00	Launch: Auditorium Willem Fourie: <i>South African Sustainable Development Knowledge Hub</i>			
09h00 - 09h45	Keynote 4: Auditorium Minister Jeff Radebe (MP), Minister in the Presidency <i>Responsible Leadership in the Public Sector: Challenges That Matter</i>			
09h45 - 10h15	Tea / Coffee			
10h15 - 12h15	Session 9: Auditorium Chair: Ben van der Merwe <i>Leading Engagement and Participation in the Public Sphere</i>	Session 10: Class Room 2 Chair: Steve Kempster <i>Leadership Development That Matters</i>	Session 11: Class Room 12 Chair: René Swart <i>Leadership and Change</i>	Panel Discussion 4: Class Room 4 Moderator: Derick de Jongh <i>Curriculum Matters – Leadership, Citizenship, and Sustainability in the Classroom</i>
10h15 - 10h45:	Paper 25: Karl-Heinz Pogner, <i>Leading Cities: Leadership and Urban Governance in Denmark</i>	Paper 28: Magda Hewitt & Albert Wort, <i>The Emergence of a Conceptual Meta-Leader Development Model</i>	Paper 31: Tonja Blom & Lynne Derman, <i>The Leadership Crisis and Change: Beyond Dialogue</i>	
10h45 - 11h30:	Paper 26: Elmé Vivier, <i>Tracing Leadership Practices in Participation between Officials and Community Leaders in Cape Town</i>	Paper 29: David Coldwell, Emmanuel Nkomo & Robert Venter, <i>Developing Ethical Leaders for Unfriendly Business Environments: An Ongoing Challenge for Higher Education</i>	Paper 32: Jacobus Oosthuizen, <i>The Determinants of Fourth Industrial Revolution Leadership Dexterity</i>	
11h30 - 12h15	Paper 27: Sandile Sam Mbokazi, <i>Can Traditional Leaders Contribute Meaningfully to Addressing Local Challenges that Matter?</i>	Paper 30: Edwin Smith, <i>Building University Residence Servant Leaders in Outdoor Classrooms</i>	Paper 33: Mollie Painter-Morland, <i>Liquid Leadership</i>	
12h15 - 13h00:	Lunch			
13:00 - 13:45	Keynote 5: Auditorium Mr Tito Mboweni, Africa Advisor, Goldman Sachs South Africa (former Governor of the South African Reserve Bank)			
13:45 – 15:15	Panel Discussion 5: Auditorium Moderator: Sylvia Graham <i>"Shaking the Centre?": Marginality, Pluralism and Youth Leadership</i>	Panel Discussion 6: Class Room 2 Moderator: Louise van Rhyn <i>The decision Nedbank made to change the way in which leadership development is facilitated</i>	Panel Discussion 7: Class Room 12 Moderator: Stephen Hendricks <i>Executive Leadership in Public Health</i>	
15:15 – 15:45	Coffee			
15h15 - 16h45:	Session 12: Class Room 2 Chair: Annette Risberg <i>Leadership in Marginalized Contexts</i>	Session 13: Class Room 12 Chair: Ben van der Merwe <i>Perspectives on Responsible Leadership</i>	Panel Discussion 8: Auditorium Moderator: Robyn Remke <i>Responsible Leadership in the Era of Post-Truth</i>	
15h15 - 15h45:	Paper 34: Caren Scheepers & Ellenore Meyer, <i>Leveraging Complexity Leadership to Improve the Health and Wellbeing of the Poor and Marginalised</i>	Paper 37: Christian Voegtlin, Andreas Walther & Pascale Schwab, <i>Why Responsible Leadership is Relevant: An Empirical Examination of its Antecedents and Outcomes</i>		
15h45 - 16h15:	Paper 35: Last Mazambani & Emmanuel Mutambara, <i>Sustainable Value Creation in Low-Income Markets: How the Private Sector can Deepen and Scale up Poverty Alleviation</i>	Paper 38: Katrin Muff, Anna Liechti & Thomas Dylick, <i>The Competency Assessment for Responsible Leadership (CARL)</i>		
16h15 - 16h45:	Paper 36: Joy Ekwoaba & David Ekwoaba, <i>Leadership Roles of HMOs in Enhancing Participation in Health Insurance Scheme in Lagos State, Nigeria</i>	Paper 39: Christoph Minnig & Peter Zängl, <i>Leadership in Self-Organized Systems - Squaring the Circle or A New Kind of Responsibility?</i>		
16h45 - 18h15:	Keynote 6: Panel Discussion: Auditorium Host: Michael Avery, Business Journalist, Classic FM with Special Guests: Zanele Hlatshwayo and Sinawo Madaza <i>The Leadership Dynamics of the University Crisis</i>			
18h15 - 18h30:	Break			
18h30 – 21h30	Farewell Dinner and Closing Keynote 7: Auditorium Mr Dumisani Hlope, Governance Specialist, UNISA <i>Leadership in the current South African political landscape</i>			

<b>Panel Discussion Members &amp; Keynote Speakers</b>			
<b>Panel Discussion 1:</b> <i>Complexity Leadership in the South African Context</i>	<b>Panel Discussion 2:</b> <i>Diversity and Inclusion in Global Teams and Organisations</i>	<b>Panel Discussion 3:</b> <i>The Surprising Sources and Nature of Tomorrow's Leadership</i>	<b>Panel Discussion 4:</b> <i>Curriculum Matters - Leadership and Citizenship in the Classroom</i>
<b>Moderator:</b> Sonja Bignaut, More Beyond  <b>Panellists:</b> Jean Cooper, Institute for Leadership & Transformation Dan Karreman, Copenhagen Business School Mary Uhl-Bien, Neeley School of Business, Texas Christian University Mollie Painter- Morland, Nottingham Trent University Shawn Cunningham, Mesopartner	<b>Moderator:</b> Drikus Kriek, WITS University  <b>Panellists:</b> Lotte Holck, Copenhagen Business School Minna Paunova, Copenhagen Business School Michael Pepper, University of Pretoria Robyn Remke, Lancaster University Management School Guro Sanden, Copenhagen Business School, Harvard University	<b>Moderator:</b> Iain Patton, Environmental Association for Universities and Colleges  <b>Panellists:</b> John North, Globally Responsible Leadership Initiative Louise van Rhyn, Partners for Possibility	<b>Moderator:</b> Derick DeJongh, Albert Luthuli Centre for Responsible Leadership  <b>Panellists:</b> Mette Morsing, Stockholm School of Economics, Copenhagen Business School Steve Kempster, Lancaster University Management School TBA
<b>Panel Discussion 5:</b> <i>Shaking the Centre?": Marginality, Pluralism and Youth Leadership</i>	<b>Panel Discussion 6:</b> <i>The Decision Nedbank Made to Change the Way in which Leadership Development is Facilitated</i>	<b>Panel Discussion 7:</b> <i>Executive Leadership in Public Health</i>	<b>Panel Discussion 8:</b> <i>Responsible Leadership in the Era of Post-Truth</i>
<b>Moderator:</b> Sylvia Graham, Albert Luthuli Centre for Responsible Leadership and the Centre for the Study of Governance Innovation  <b>Panellists:</b> Carel Willemse, Perdeby Dikeledi Mokoena, University of Pretoria Jaco Bothma, University of Pretoria Khaya Ndzingani, University of Pretoria Phakamille Mbengashe, Spokesman: Deputy Minister Trade and Industry, Chair: ANCYL Ward 82 Tlotlo Mabula, Former Deputy Secretary: SASCO Tshwane	<b>Moderator:</b> Louise van Rhyn, Partners for Possibility  <b>Panellists:</b> Dean Retief, Nedbank Thabang Chiloane, Nedbank Zama Mlungwana, Nedbank	<b>Moderator:</b> Stephen Hendricks, University of Pretoria  <b>Panellists:</b> Eric Buch, University of Pretoria Marcus Malokomme, Pelonomi Hospital, Bloemfontein (medical doctor) Thabiso Makola (medical doctor)	<b>Moderator:</b> Robyn Remke, Lancaster University Management School  <b>Panellists:</b> Dan Karreman, Copenhagen Business School Eric Guthey, Copenhagen Business School Hans Krause Hansen, Copenhagen Business School Mary Uhl-Bien, Neeley School of Business, Texas Christian University Steve Kempster Lancaster University Management School
<b>Keynote 1:</b> <b>Isaac Shongwe</b> <i>Responsible Leadership: in the Private Sector: Challenges That Matter</i>	<b>Keynote 2:</b> <b>Mary Uhl-Bien</b> <i>Responsible Leadership in a Complex World</i>	<b>Keynote 3:</b> <b>Willem Fourie</b> <i>Leadership and Africa's Development: Challenges and Opportunities</i>	<b>Keynote 4:</b> <b>Minister Jeff Radebe</b> <i>Responsible Leadership in the Public Sector: Challenges That Matter</i>
<b>Speaker:</b> Isaac Shongwe Chair: Barloworld Ltd	<b>Speaker:</b> Mary Uhl-Bien BNSF Railway Endowed Professor of Leadership, Neeley School of Business, Texas Christian University	<b>Speaker:</b> Willem Fourie Associate Professor in Ethics Faculty of Theology & Faculty Associate at ALCRL	<b>Speaker:</b> Minister Jeff Radebe (MP), Minister in the Presidency
<b>Keynote Panel 5:</b> <b>Mr Tito Mboweni, Africa Advisor, Goldman Sachs SA</b>	<b>Keynote Panel 6:</b> <b>Michael Avery</b> <i>The Leadership Dynamics of the University Crisis</i>	<b>Keynote 7:</b> <b>Mr Dumisani Hlope</b> <i>Leadership in the current South African political landscape</i>	
<b>Speaker:</b> Mr Tito Mboweni, Africa Advisor, Goldman Sachs SA	<b>Host:</b> Michael Avery, Classic FM  <b>Special Guests:</b> Zanele Hlatshwayo (Grand-daughter: Late Chief Albert Luthuli) Sinawo Madaza (Student Leader @ UP)  <b>Keynote Panel:</b> Nicola Kleyn, Dean, GIBS Business School Derick DeJongh, Albert Luthuli Centre for Responsible Leadership	<b>Speaker:</b> Mr Dumisani Hlope Governance Specialist UNISA	